

Cencora group

EU Public Country-by-Country Report

Financial year ended 30 September 2025

Section 1

General information

Name of the ultimate parent of the group/ of the standalone undertaking	Cencora, Inc.
Country where the ultimate parent has its registered office	United States
Financial Year – start date	1 October 2024
Financial Year – end date	30 September 2025
Reporting currency	USD
Is the information in the report based on reporting instructions used for tax purposes, pursuant to Section III, Parts B and C, of Annex III to Directive 2011/16/EU (yes/no)?	Yes
Name and registered office of a single subsidiary undertaking which has published the report on income tax information of an undertaking that is not governed by the law of a Member State	CENCORA ITALY HOLDINGS S.R.L. Via Borgogna 2, Milano (MI) CAP, Italy, 20122, Italy

Section 2

Overview of information on a country-by-country basis

Tax jurisdiction	Country code	Revenues	Profit (loss) before income tax	Income tax paid - on cash basis	Income tax accrued - current year	Accumulated earnings	Number of employees
Austria	AT	17,095,679	987,704	166,008	208,186	4,758,425	39
Belgium	BE	74,468,994	3,220,987	768,197	725,573	17,959,664	96
Bulgaria	BG	5,790,239	772,032	19,741	58,554	1,973,248	90
Croatia	HR	2,446,874	209,561	-	33,304	872,734	10
Czech Republic	CZ	837,978,556	16,504,210	3,086,428	4,739,883	63,800,882	489
Denmark	DK	32,850,391	27,894	23,177	(207,480)	9,240,524	51
Finland	FI	14,987,679	364,836	158,476	38,077	3,262,487	91
France	FR	5,105,767,363	(246,550,903)	4,873,959	5,289,289	(194,322,347)	3,346
Germany	DE	303,978,468	(30,091,084)	6,310,079	5,133,141	678,940,936	621
Greece	GR	1,626,321	103,070	35,768	23,865	197,142	11
Hungary	HU	1,502,062	(178,754)	36,786	4,082	(66,647)	14
Ireland	IE	209,536,876,180	46,319,638	16,912,126	15,529,586	72,633,742	99
Italy	IT	45,730,007	(43,463,673)	562,008	483,441	(36,942,015)	142
Lithuania	LT	138,546,653	4,470,795	468,858	779,270	31,393,181	745
Luxembourg	LU	105,540	22,369,363	-	671,621	1,007,765,613	2
Netherlands	NL	1,652,170,434	(55,439,702)	1,562,839	(475,441)	463,602,174	1,724
Poland	PL	10,799,702	(187,955)	63,985	96,828	548,977	185
Portugal	PT	81,799,527	3,657,793	1,981,695	1,047,991	14,159,348	211
Romania	RO	1,423,666,012	35,339,365	10,942,918	15,634,084	133,478,635	1,089
Russia	RU	2,033,953	(956,935)	-	-	(2,435,764)	26
Slovakia	SK	118,959	9,571	49,903	1,291	171,335	-
Slovenia	SI	5,499,561	174,544	64,041	46,357	1,626,277	12
Spain	ES	2,202,445,155	2,929,664	2,835,736	1,752,889	134,376,570	1,656
Sweden	SE	73,050,334	1,468,220	607,342	416,441	8,387,605	91

Tax jurisdiction	Country code	Revenues	Profit (loss) before income tax	Income tax paid - on cash basis	Income tax accrued - current year	Accumulated earnings	Number of employees
Turkey	TR	2,799,941,182	54,688,666	10,242,033	11,333,284	1,227,937,196	3,186
Vietnam	VN	-	-	-	-	-	-
All other tax jurisdictions (aggregated)		320,648,670,891	3,169,183,769	509,427,897	567,473,497	10,405,495,006	47,006

Section 3

List of subsidiaries and activities

Member State or tax jurisdiction	Country code	Name of each subsidiary undertaking in the Member State or tax jurisdiction	Brief description of the nature of activities in the Member State or tax jurisdiction
Austria	AT	World Courier (Austria) GmbH	Provision of services to unrelated parties
Belgium	BE	World Courier Belgium S.A.	Provision of services to unrelated parties
Belgium	BE	PharmaLex Belgium S.A.	Provision of services to unrelated parties
Bulgaria	BG	World Courier Bulgaria Ltd.	Provision of services to unrelated parties
Bulgaria	BG	PharmaLex Bulgaria, EAD	Provision of services to unrelated parties
Croatia	HR	World Courier Zagreb d.o.o.	Provision of services to unrelated parties
Czech Republic	CZ	World Courier Czech Republic s.r.o.	Provision of services to unrelated parties
Czech Republic	CZ	Alliance Healthcare s.r.o.	Sales, marketing, or distribution
Denmark	DK	World Courier Denmark A/S	Provision of services to unrelated parties
Denmark	DK	PharmaLex Denmark A/S	Provision of services to unrelated parties
Denmark	DK	PharmaLex Nordic ApS	Provision of services to unrelated parties
Finland	FI	World Courier (Finland) Oy	Provision of services to unrelated parties
Finland	FI	PharmaLex Finland Oy	Provision of services to unrelated parties
France	FR	World Courier France S.A.R.L.	Provision of services to unrelated parties
France	FR	Alliance Healthcare Group France	Holding company and provision of support services
France	FR	Alliance Healthcare France SA	Sales, marketing, or distribution
France	FR	Alphega SA	Sales, marketing, or distribution
France	FR	Alcura France	Sales, marketing, or distribution
France	FR	Alliance Healthcare Repartition	Sales, marketing, or distribution
France	FR	Directlog	Sales, marketing, or distribution
France	FR	Almus France	Sales, marketing, or distribution
France	FR	Alliance Healthcare Services France	Sales, marketing, or distribution
France	FR	TLAL SAS	Sales, marketing, or distribution
France	FR	Pharmavance Groupement SAS	Sales, marketing, or distribution
France	FR	Auteuil 93 SASU	Sales, marketing, or distribution
France	FR	Para Sante Services SASU	Provision of services to unrelated parties
France	FR	Pharma'Gen SAS	Sales, marketing, or distribution
France	FR	Skills in Healthcare France	Sales, marketing, or distribution
France	FR	Public Health Expertise SAS	Research and development
France	FR	PHE Survey SAS	Provision of services to unrelated parties
France	FR	SAS Ceptelis	Provision of services to unrelated parties

Member State or tax jurisdiction	Country code	Name of each subsidiary undertaking in the Member State or tax jurisdiction	Brief description of the nature of activities in the Member State or tax jurisdiction
France	FR	Cepton Strategies SARL	Provision of services to unrelated parties
France	FR	Pharma Blue SAS	Provision of services to unrelated parties
France	FR	Pharmalex France SAS	Provision of services to unrelated parties
France	FR	Alloga France	Sales, marketing, or distribution
Germany	DE	AERO LINK Courier GmbH	Provision of services to unrelated parties
Germany	DE	AB Global Pharma Investments GmbH	Holding Shares or Other Equity Instruments
Germany	DE	AB German Investments GmbH	Holding Shares or Other Equity Instruments
Germany	DE	YES Medical Device Services GmbH	Provision of services to unrelated parties
Germany	DE	PharmaLex GmbH	Provision of services to unrelated parties
Germany	DE	PhlexGlobal GmbH	Provision of services to unrelated parties
Germany	DE	Cunesoft GmbH	Provision of services to unrelated parties
Germany	DE	Vintura GmbH	Provision of services to unrelated parties
Germany	DE	Securos Europe GmbH	Sales, marketing, or distribution
Germany	DE	World Courier (Deutschland) GmbH	Provision of services to unrelated parties
Germany	DE	Xcenda GmbH	Provision of services to unrelated parties
Greece	GR	World Courier Greece Ltd	Provision of services to unrelated parties
Hungary	HU	World Courier Hungary Freight	Provision of services to unrelated parties
Hungary	HU	Cencora Holding Hungary Kft	Holding or managing intellectual property
Hungary	HU	Alloga Logistics Hungary Kft	Holding or managing intellectual property
Hungary	HU	Skills in Healthcare Hungary Kft	Holding or managing intellectual property
Ireland	IE	BP Pharmaceuticals Laboratories	Manufacturing or production
Ireland	IE	Cencora Global Procurement Limited	Purchasing or procurement
Ireland	IE	PharmaLex Ireland Limited	Provision of services to unrelated parties
Ireland	IE	World Courier (Ireland) Limited	Provision of services to unrelated parties
Ireland	IE	Woodglen Properties Limited	Holding or managing intellectual property
Italy	IT	World Courier Italia srl	Provision of services to unrelated parties
Italy	IT	Pharmalex Italy SPA	Provision of services to unrelated parties
Italy	IT	3P Solution	Provision of services to unrelated parties
Italy	IT	AmerisourceBergen IT Services S.r.l.	IT support services
Italy	IT	Cencora Italy Holdings S.R.L.	Holding or managing intellectual property
Lithuania	LT	World Courier (Lithuania) UAB	Provision of services to unrelated parties
Lithuania	LT	Armila UAB	Sales, marketing, or distribution
Lithuania	LT	Ramuneles Vaistine UAB	Sales, marketing, or distribution

Member State or tax jurisdiction	Country code	Name of each subsidiary undertaking in the Member State or tax jurisdiction	Brief description of the nature of activities in the Member State or tax jurisdiction
Luxembourg	LU	AmerisourceBergen Luxembourg s.a.r.l.	Holding Shares or Other Equity Instruments
Luxembourg	LU	BPL Brazil Holding Company sarl	Holding Shares or Other Equity Instruments
Luxembourg	LU	World Courier Group S.a.r.l	Holding Shares or Other Equity Instruments
Luxembourg	LU	AH Luxco	Holding or managing intellectual property
Netherlands	NL	World Courier Holland BV	Provision of services to unrelated parties
Netherlands	NL	Equalis Strategy Modeling BV	Provision of services to unrelated parties
Netherlands	NL	Vintura BV	Provision of services to unrelated parties
Netherlands	NL	Vintura International BV	Holding Shares or Other Equity Instruments
Netherlands	NL	Alliance Healthcare Management Services	Administrative, management, or support services
Netherlands	NL	Alliance Healthcare Nederland B.V.	Sales, marketing, or distribution
Netherlands	NL	Stephar B.V.	Sales, marketing, or distribution
Netherlands	NL	Spits B.V.	Sales, marketing, or distribution
Netherlands	NL	Alliance Apotheek Nederland BV	Sales, marketing, or distribution
Netherlands	NL	Alloga (Nederland) B.V.	Sales, marketing, or distribution
Netherlands	NL	Alliance Nederland BV	Holding company and provision of support services
Netherlands	NL	AmerisourceBergen International B.V. (f/k/a	Holding or managing intellectual property
Netherlands	NL	Wight Nederland Holdco 4 B.V.	Holding or managing intellectual property
Netherlands	NL	Distripack Pharma B.V.	Provision of services to unrelated parties
Netherlands	NL	Spits Alkmaar B.V.	Provision of services to unrelated parties
Poland	PL	World Courier (Poland) Sp. Z.o.o.	Provision of services to unrelated parties
Poland	PL	Cencora Global Consulting Services Poland sp	Provision of services to unrelated parties
Poland	PL	Cencora Holding Poland sp Z.o.o	Holding or managing intellectual property
Poland	PL	Alloga Logistics Poland sp Z.o.o	Holding or managing intellectual property
Poland	PL	Skills in Healthcare Poland sp Z.o.o	Holding or managing intellectual property
Portugal	PT	World Courier de Portugal, Lda.	Provision of services to unrelated parties
Portugal	PT	Nandoza - Produtos Farmaceuticos Lda	Provision of services to unrelated parties
Portugal	PT	PharmaLex Portugal Lda	Provision of services to unrelated parties
Portugal	PT	Solufarma Lda.	Provision of services to unrelated parties
Portugal	PT	Woodglen Properties Limited (Portugal branch)	Real estate
Portugal	PT	Alloga Logifarma, S.A.	Sales, marketing, or distribution
Portugal	PT	Cencora, Lda.	Sales, marketing, or distribution
Romania	RO	World Courier Romania S.r.l.	Provision of services to unrelated parties

Member State or tax jurisdiction	Country code	Name of each subsidiary undertaking in the Member State or tax jurisdiction	Brief description of the nature of activities in the Member State or tax jurisdiction
Romania	RO	Alliance Healthcare Romania SRL	Sales, marketing, or distribution
Romania	RO	Skills in Healthcare Romania S.r.l.	Sales, marketing, or distribution
Romania	RO	Alloga Logistics Romania SRL	Sales, marketing, or distribution
Russia	RU	World Courier Limited	Provision of services to unrelated parties
Slovakia	SK	World Courier Slovak Republic s.r.o.	Provision of services to unrelated parties
Slovakia	SK	Alliance Healthcare s.r.o. (Slovakia Branch)	Sales, marketing, or distribution
Slovenia	SI	World Courier d.o.o. (Slovenia)	Provision of services to unrelated parties
Spain	ES	World Courier de Espana, S.A.	Provision of services to unrelated parties
Spain	ES	Alliance Healthcare Espana S.A.	Sales, marketing, or distribution
Spain	ES	Alliance Healthcare Espana Holdings, S.L.	Sales, marketing, or distribution
Spain	ES	Alcura Health Espana, S.A.	Sales, marketing, or distribution
Spain	ES	Almus Farmaceutica, S.A.	Sales, marketing, or distribution
Spain	ES	Nexiapharma, S.L.U.	Sales, marketing, or distribution
Spain	ES	Centro Farmaceutico Asturiano, S.A.	Sales, marketing, or distribution
Spain	ES	PharmaLex Spain SLU	Provision of services to unrelated parties
Spain	ES	Alloga Logistica Espana, S.L.	Sales, marketing, or distribution
Sweden	SE	World Courier (Sweden) AB	Provision of services to unrelated parties
Sweden	SE	AmerisourceBergen Sweden Investments, AB	Holding Shares or Other Equity Instruments
Sweden	SE	PharmaLex Sweden AB	Provision of services to unrelated parties
Sweden	SE	Swevet AB	Sales, marketing, or distribution
Turkey	TR	World Courier (Turkey) Tasimacilik veLojistik	Provision of services to unrelated parties
Turkey	TR	Alliance Healthcare Yatırım Holding	Holding Shares or Other Equity Instruments
Turkey	TR	Skills in Healthcare Pazarlama ve Tanıtım	Sales, marketing, or distribution
Turkey	TR	Esko İtiryat Sanayi ve Ticaret Anonim Şirketi	Sales, marketing, or distribution
Turkey	TR	Alliance Healthcare Ecza Deposu	Sales, marketing, or distribution
Turkey	TR	Nareks Ecza Deposu Ticaret Anonim Şirketi	Sales, marketing, or distribution
Turkey	TR	Alliance Healthcare Turkey Holding A.S.	Sales, marketing, or distribution
Vietnam	VN	Ascent Development Services Vietnam Co., Ltd.	Provision of services to unrelated parties

Section 4

Omitted information

Information omitted (if any) for this financial year: Not applicable

Information omitted in previous financial years, which is disclosed in this financial year (if any): Not applicable